



National Safe Skies Alliance

Program for Applied Research in Airport Security

Project Statement

PARAS 0049 **Strategies for Creating and Maintaining a Strong Security Culture at Airports**

<p>Funds: Up to \$150,000 Contract Time: 10 Months Staff Responsibility: Jessica Grizzle Fiscal Year: 2022</p>
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The Project Statement below has been selected by the Safe Skies Oversight Committee and will be the starting point for a panel of experts to develop a Request for Proposals (RFP). The RFP is expected to be available in early 2022.

Maintaining a strong culture of security long-term is a key component of combating insider threats. Some options are formalized systems, such as a Security Management System (SeMS). Components of a typical SeMS framework include (1) Threat and Risk; (2) Compliance; (3) Protective Security; (4) Business Continuity; (5) Training and Application; (6) Continual Improvement; and (7) Leadership and Empowerment. Other program options may be smaller in scale, such as an Insider Threat Mitigation Program or less-formal layers of strategies that focus on badge holder rules, responsibilities, and training. Creating a consolidated resource of these options, strategies, and associated considerations will enhance an airport's ability to evaluate their security culture and identify actionable steps for improvement that are best suited to their individual needs and available resources.

The objective of this research is to create a consolidated source of options and strategies that support ongoing insider threat mitigation efforts by creating and maintaining a strong culture of security at airports.